

STATE OF GEORGIA
BEFORE THE
GEORGIA PUBLIC SERVICE COMMISSION

In Re:

Georgia Power Company's)
2019 Integrated Resource Plan and)
Application for Certification of Capacity)
From Plant Scherer Unit 3 and Plant)
Goat Rock Units 9-12 and Application)
for Decertification of Plant Hammond)
Units 1-4, Plant McIntosh Unit 1, Plant)
Langdale Units 5-6, Plant Riverview)
Units 1-2, and Plant Estatoah Unit 1)

Docket No. 42310

DIRECT TESTIMONY OF
PETER J. HUBBARD
GEORGIA CENTER FOR ENERGY SOLUTIONS

April 25, 2019

**DIRECT TESTIMONY OF
PETER J. HUBBARD
GEORGIA CENTER FOR ENERGY SOLUTIONS**

IN REGARD TO GEORGIA POWER COMPANY'S

1 **2019 INTEGRATED RESOURCE PLAN AND APPLICATION FOR**
2 **CERTIFICATION OF CAPACITY FROM PLANT SCHERER UNIT 3 AND**
3 **PLANT GOAT ROCK UNITS 9-12 AND APPLICATION FOR**
4 **DECERTIFICATION OF PLANT HAMMOND UNITS 1-4, PLANT MCINTOSH**
5 **UNIT 1, PLANT LANGDALE UNITS 5-6, PLANT RIVERVIEW UNITS 1-2, AND**
6 **PLANT ESTATOAH UNIT 1**

GPSC DOCKET NO. 42310

I. INTRODUCTION

7 **Q. PLEASE STATE YOUR NAME, TITLE AND BUSINESS ADDRESS.**

8 A. My name is Peter J. Hubbard. I am President of the Georgia Center for Energy
9 Solutions, Inc. ("GCES"). My business address is 55 Leslie Street SE, Atlanta,
10 Georgia 30317.

11
12 **Q. PLEASE DESCRIBE YOUR ORGANIZATION.**

13 A. GCES seeks to promote the development of an economic and regulatory
14 framework to transition Georgia's electric sector, transportation sector, and other
15 sectors to a 100% clean energy (zero carbon) future in an equitable, reliable,
16 resilient, sustainable, and economically efficient manner and in furtherance of the
17 public benefit.

18
19 **Q. PLEASE SUMMARIZE YOUR EDUCATION AND PROFESSIONAL**
20 **EXPERIENCE.**

21 A. I hold two Bachelor of Science degrees in Physics and Mathematics from the
22 University of Memphis and one Bachelor of Arts degree in French, also from the

23 University of Memphis. In addition, I hold one Master of Arts degree from the
24 Johns Hopkins University School of Advanced International Studies in
25 International Affairs with two Concentrations in International Economics and
26 Energy, Resources, and Environment and one Specialization in Quantitative
27 Methods and Economic Theory.

28

29 My professional experience is in energy consulting focused primarily on
30 integrated resource planning and natural gas markets but also strategic planning,
31 power and natural gas market analysis and forecasting, utility portfolio risk
32 analysis, future scenario development, and energy technology assessments. I have
33 previously filed direct testimony related to integrated resource planning before the
34 Indiana Utility Regulatory Commission.

35

36 **Q. MR. HUBBARD, HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE**
37 **GEORGIA PUBLIC SERVICE COMMISSION?**

38 A. No. This is my first time testifying before the Georgia Public Service Commission
39 (“Commission”).

40

41 **Q. ARE YOU SPONSORING ANY EXHIBITS IN SUPPORT OF YOUR**
42 **TESTIMONY?**

43 A. Yes. I am sponsoring the following exhibit:

44 • Attachment GCES-1, Peter J. Hubbard’s Curriculum Vitae

45

46 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING?**

47 A. I am testifying on behalf of the Georgia Center for Energy Solutions.

48

49 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY IN THIS**
50 **PROCEEDING?**

51 A. The purpose of my direct testimony is to offer improvements on the 2019
52 Integrated Resource Plan (“IRP”), as presented by Georgia Power Company

53 (“Company”), based on observations that fall into four topic areas. In addition, I
54 wish to offer recommendations for additional commitments by the Company to be
55 included in the 2019 IRP.

56
57 The four discussion points in this direct testimony, which serve as context for the
58 subsequent recommendations, include the following: (1) A full-cost accounting of
59 coal-fired generation is important in the decision-making processes of both the
60 Company and the Commission; (2) The Company can and should move more
61 quickly to incorporate renewable generation resources into its IRP process;
62 (3) Grid reliability and resiliency can be improved with careful planning of
63 renewables and storage; and (4) The Renewable Cost Benefit Framework (“RCB
64 Framework”) should evolve to incorporate the locational value of storage at the
65 distribution level and the IRP process should evolve to evaluate solar+storage as a
66 dispatchable generation resource.

67
68 The recommendations in this direct testimony for commitments by the Company
69 to add to the 2019 IRP include the following: (1) Commit to triple the amount of
70 utility-scale solar capacity, community solar capacity, and distributed rooftop
71 residential and commercial solar capacity, committing to add 3,000 megawatts
72 (“MW”) by 2022 (up from 1,000 MW in this IRP); (2) Commit to increase
73 support for Distributed Energy Resources (“DER”) by developing Time-of-Use
74 (“TOU”) rates, preparing and publishing a distributed solar hosting capacity
75 analysis, preparing and publishing a plan for Electric Vehicle (“EV”) charging,
76 and collaborating with the City of Atlanta on its recently launched Clean Energy
77 Atlanta plan¹; (3) Commit to rigorous improvements in the methodology for
78 valuing storage and commit to include standalone storage in the Long-Term
79 Capacity Expansion (“LTCE”) plan(s) for the 2022 IRP; (4) Commit to evaluate
80 solar+storage as a dispatchable resource in the 2022 IRP; and (5) Commit to

¹ <http://www.100atl.com/>

81 develop—by the 2022 IRP—a clearly articulated roadmap to achieve 100 percent
82 zero carbon system operations by a reasonable but ambitious target date.

83

84 **Q. DO YOU WISH TO PREFACE YOUR DISCUSSION OF THE FOUR**
85 **TOPIC AREAS AND RECOMMENDED COMMITMENTS BY THE**
86 **COMPANY TO BE INCLUDED IN THE 2019 IRP?**

87 A. Yes. The Commission and the Company are to be commended for achieving an
88 eighth-place state ranking in solar capacity buildout in the United States without
89 the support from the state legislature in the form of tax credits or other subsidies,
90 without a renewable portfolio standard, or without a net-metering law. Rather, the
91 Commission used the IRP process to require the installation of hundreds of
92 megawatts of solar generation capacity beginning in 2013. As a result, “energy is
93 now being delivered to Georgia Power customers from more than 1.6 gigawatts
94 (“GW”) of renewable resources, with more than 1.5 GW of additional renewables
95 projects under contract or development and anticipated to be online by the end of
96 2021.”² The present direct testimony aims to continue that success.

97

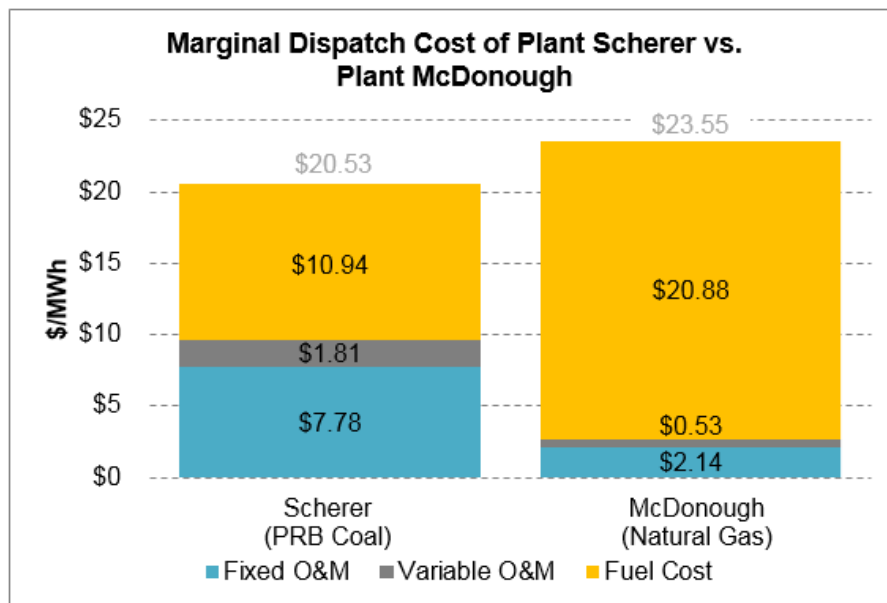
98 **Q. IN WHAT WAYS IS A FULL-COST ACCOUNTING OF COAL-FIRED**
99 **GENERATION IMPORTANT IN THE DECISION-MAKING PROCESSES**
100 **OF BOTH THE COMPANY AND THE COMMISSION?**

101 A. The Company and the Commission have to balance their own set of objectives in
102 this IRP process. To provide context when interpreting IRP results, it is important
103 to take into account the full costs and benefits of operating an asset. In particular,
104 a coal-fired power plant is a relatively low-cost generation resource from the
105 going-forward viewpoint of Marginal Cost of Energy (“MCOE”). For example,
106 Plant Scherer is the largest coal-fired plant in the United States and one of the
107 lower-cost resources in the Company’s portfolio (albeit under partial ownership).
108 According to S&P Global Market Intelligence³, Plant Scherer is a 3,392 MW

² Georgia Power Company 2019 IRP, page 8-49

³ With data collected from FERC Form 1, EIA Form 923, EPA CEMS, and company reports

109 (summer net capacity) four-unit coal-fired power plant with a heat rate of 10,700
 110 Btu/kWh⁴ and a weighted age of nearly 34 years, in which the Company retains a
 111 weighted 23.1 percent ownership share. By contrast, the relatively new and
 112 efficient Plant McDonough is a 2,722 MW (summer net capacity) nine-unit
 113 combined cycle natural gas-fired power plant with a heat rate of 6,960 Btu/kWh⁵,
 114 which has been online since 2011/2012 and is fully owned by the Company.
 115 Using an assumption of \$18/ton delivered-to-Scherer Powder River Basin coal
 116 price and a \$3/MMBtu delivered-to-McDonough natural gas price, as well as a
 117 five-year average (2014-2018) of the Fixed O&M⁶ and Variable O&M⁷ costs as
 118 reported by Velocity Suite Online, it follows that Plant Scherer has a dispatch cost
 119 of \$20.53/MWh, which is \$3/MWh less than Plant McDonough.



Source: GCES

120
 121
 122

⁴ Average of reported data (see sources in footnote 2) from 2015-2018

⁵ Ibid.

⁶ Fixed O&M can include land, structures, equipment, rent, and prime mover expense.

⁷ Variable O&M can include incremental maintenance cost, no-load costs during periods of operation, incremental labor cost, emission allowances/adders, VO&M adders, and a ten percent adder.

123 Compare this \$20.53/MWh dispatch cost to retail electricity rates by sector in
124 Georgia from 2015 to 2018. The average retail rates for the residential,
125 commercial, industrial, and transport sectors in this timeframe were \$115, \$98,
126 \$59, and \$53/MWh, respectively⁸. In this example, the MCOE from Plant Scherer
127 is well below retail electricity rates and competitive with natural-gas fired
128 resources, making it an ostensibly low-cost source of baseload dispatchable
129 electricity generation on the basis of energy alone. Yet as competitive as this
130 \$20.53/MWh appears, a March 2019 joint study by Vibrant Clean Energy and
131 Energy Innovation⁹ found that the going-forward cost (*i.e.*, MCOE or marginal
132 dispatch cost) of fully 211 GW of existing U.S. coal capacity (74 percent of the
133 national fleet) is currently more expensive than the all-in costs or Levelized Cost
134 of Energy (“LCOE”) of new-build solar or wind projects. By 2025, the numbers
135 rise to 246 GW or 86 percent of the fleet, including every operating coal plant in
136 Georgia totaling nearly 10 GW out of the 246 GW. In other words, building a new
137 solar or wind plant is now more economic than operating an existing coal plant
138 across 74 percent of the U.S. coal fleet, growing to 86 percent in little more than
139 five years.

140
141 In addition, the MCOE does not account for the estimated costs to close ash ponds
142 and landfills, as well as the estimated costs during post closure care, in
143 compliance with federal and state Coal Combustion Residuals (“CCR”)
144 regulations. To fulfill its CCR obligations to retire 29 ash pond assets at 11 coal-
145 fired power plants across the state, Georgia Power reports in the 2019 IRP that it
146 has spent \$400 million through 2018 and expects to spend \$7.1 billion more in the

⁸<https://www.eia.gov/electricity/data/browser/#/topic/7?agg=0.1&geo=0000000g&endsec=vg&linechart=EL-EC.PRICE.GA-RES.M-ELEC.PRICE.GA-COM.M~ELEC.PRICE.GA-TRA.M~ELEC.PRICE.GA-IND.M&columnchart=ELEC.PRICE.GA-ALL.M&map=ELEC.PRICE.GA-ALL.M&freq=M&start=200101&end=201510&ctype=linechart<ype=pin&rtype=s&pin=&rse=0&maptype=0>

⁹https://energyinnovation.org/wp-content/uploads/2019/03/Coal-Cost-Crossover_Energy-Innovation_VCE_FINAL.pdf

147 next decade and beyond. The substantial costs for remediation of past coal-fired
148 generation send a clear signal of the true net cost to continue coal-fired generation.

149

150 In addition to the costs of CCR asset retirement obligations, there are two
151 substantial costs (carbon costs and mortality/morbidity effects) that should inform
152 the decision-making process to continue coal-fired generation. First, using a CO₂
153 emissions rate for Plant Scherer of 194.4 lbs/MMBtu, it follows that for every
154 \$1/ton increase in the cost of CO₂, there is an increase of approximately \$1/MWh
155 in the dispatch cost of the plant. Although a national market for CO₂ has not yet
156 been enacted, the externality cost of emitting greenhouse gases has been
157 established as a matter of public interest¹⁰, prompting many states to act ahead of
158 federal regulation. For example, nine states are members (with two states in the
159 process of joining) of the Regional Greenhouse Gas Initiative (“RGGI”). RGGI’s
160 market clearing CO₂ price from 2014-2018 averaged \$4.64/ton¹¹ and is indicative
161 of the implicit subsidy that fossil-fuel generation receives in a market that has yet
162 to internalize a CO₂ price. Yet despite a lack of a CO₂ price, simply by facing
163 economic reality and yielding to customer pressure, two U.S. utilities—Xcel
164 Energy¹² and Platte River Power Authority¹³—recently announced plans to
165 eliminate 100 percent of carbon emissions from their power plants by 2050 and
166 2030, respectively. The Company would be well-served to prepare a similar plan
167 to achieve carbon-free system operations.

168

169 Second, the U.S. Environmental Protection Agency issued analysis in August
170 2018 which found that the continuation of coal-fired generation under the
171 proposed Affordable Clean Energy rule would result in a range of 246-1,740

¹⁰ See *Massachusetts v. EPA*, 549 U.S. 497 (2007), <https://supreme.justia.com/cases/federal/us/549/497/>

¹¹ <https://www.rggi.org/index.php/auctions/auction-results/prices-volumes>

¹² <https://www.xcelenergy.com/staticfiles/xcel/PDF/Xcel%20Energy%20Carbon%20Report%20-%20Mar%202019.pdf>

¹³ <https://www.prpa.org/wp-content/uploads/2018/12/12.06.2018-Resource-Diversification-Policy.pdf>

172 premature deaths among U.S. adults in 2030.¹⁴ Assuming Georgia’s 2030
173 population is 3.3 percent of the total U.S. population and the state holds a similar
174 share of coal-fired generation as it does today, between 8 and 57 premature deaths
175 could be expected in 2030 among Georgia adults (as well as several morbidity
176 effects) as a result of keeping the current level of coal-fired generation in the
177 Company’s portfolio and in the state. It has been argued that such societal costs
178 “represent an externality for which benefits do not accrue to the electric utility by
179 avoiding them and, therefore, there is no benefit to be passed on to utility
180 customers.”¹⁵ Yet the IRP document shows recognition of positive externalities
181 when we read on page 9-63, “The hydro fleet also provides other unique benefits
182 to the state of Georgia, including recreational opportunities, fish and wildlife
183 enhancements, and local economic development.” Perhaps more to the point,
184 continued coal-fired operations could expose the Company to large financial
185 liabilities and other unforeseen risks, as demonstrated by the ongoing lawsuit
186 against Orlando Utilities Commission and its coal-fired Stanton Energy Center.¹⁶

187
188 These economic realities should figure into the full-cost accounting and risk
189 analysis that the Company and the Commission use when making decisions about
190 the long-term affordability and viability of coal-fired generation assets. Moreover,
191 given an average Georgia Power coal fleet age of 45 years, which is sufficient
192 time to allow for full depreciation outside of recent environmental compliance
193 upgrades, the Company and the Commission should evaluate the viability of
194 retiring coal assets with innovative regulatory and financing constructs or, for
195 example, transitioning the steam turbines into synchronous condensers coupled
196 with advanced power electronics and Flexible Alternating Current Transmission
197 Systems (“FACTS”) to provide ancillary grid services that may be needed as
198 renewables penetration increases.

¹⁴ See Table 4-6, https://www.epa.gov/sites/production/files/2018-08/documents/utilities_ria_proposed_ace_2018-08.pdf

¹⁵ A Framework for Determining The Costs and Benefits of Renewable Resources in Georgia, p. 10

¹⁶ <https://www.orlandosentinel.com/news/os-ne-ouc-coal-class-action-suit-20181218-story.html>

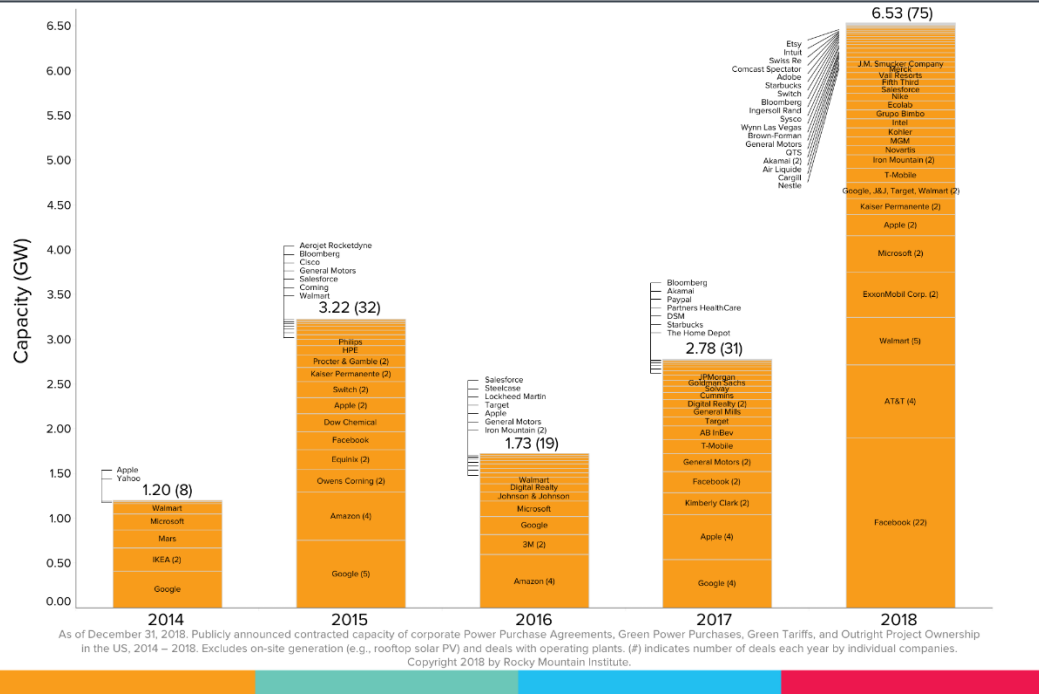
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200 **Q. PLEASE ELABORATE ON YOUR ASSERTION THAT THE COMPANY**
201 **CAN AND SHOULD MOVE MORE QUICKLY TO INCORPORATE**
202 **RENEWABLE GENERATION RESOURCES INTO ITS PLANNING.**

203 A. In its response to Data Request STF-L&A-1-36, the Company states that they
204 plan to retire just 475 MW of their coal capacity between 2024-2034 (5.5 percent
205 of a total of 8.6 GW). It will then take another decade to reach 6.1 GW (70
206 percent) of coal retirements by 2044. The last coal unit, Plant Scherer Unit 3, is
207 planned to operate until 2052. Contrast this with the strong and growing trend of
208 industrial and technology firms demanding ever more renewable Power Purchase
209 Agreements (“PPA”). To this end, the newly launched Renewable Energy Buyers
210 Alliance aims to grow the marketplace for U.S. corporate renewable deals from
211 nearly 16 GW through the end of 2018 to 60 GW by 2025. The technology firm
212 Facebook, which inked 22 deals in 2018 for 2 GW of corporate PPA contracted
213 capacity¹⁷, is investing \$750 million in a data center in Stanton Springs, Georgia
214 opening in 2020, which highlights the importance of accelerating competitive
215 renewable energy offerings to attract new business into the state and to maintain
216 Georgia’s No. 1 position (five years running) as the Top State for Doing Business.

¹⁷ <https://businessrenewables.org/corporate-transactions/>

Corporate Renewable Deals 2014 – 2018



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Source: Business Renewables Center

A second reason for fast-tracking renewables development is to take advantage of the federal Investment Tax Credit (“ITC”) for solar generation. The ITC allows for a dollar-for-dollar reduction in corporate income taxes equal to 30 percent of the investment in eligible solar property which has begun construction in 2019. The ITC declines to 26 percent for projects that begin construction in 2020, 22 percent for projects that begin construction in 2021, and only 10 percent for commercial and utility-scale projects that begin construction in 2022 (while the ITC for residential distributed solar generation goes away completely in 2022). By accelerating the buildout of solar capacity on its system, the Company can realize 20-30 percent lower construction costs compared to solar projects that commence in 2022 and beyond.

A third reason to accelerate renewables deployment is a recognition of rapidly changing economics that favor solar and wind buildout. As mentioned in the

234 foregoing testimony and in the direct testimony of Dr. Rhodes, 74 percent of the
235 national coal fleet is currently more expensive than the all-in costs of new-build
236 solar or wind projects. By 2025, 86 percent of the U.S. coal fleet will be at risk,
237 including every plant in Georgia. While replacing coal plants with new solar or
238 wind capacity is more complex in practice, this is a strong signal that the
239 Company's efforts to embrace renewable generation can and should be
240 accelerated. Such a move would not be unprecedented. Northern Indiana Public
241 Service Company, a utility with a 40-year-old 2,094 MW coal fleet (73 percent of
242 the utility's total capacity), recently laid out a plan in its 2018 IRP¹⁸ to become
243 entirely coal-free by 2028, with most retirements occurring by 2023.

244
245 A rapid expansion of renewable generation resources requires careful planning as
246 well as the application of lessons learned from successful models. For example,
247 the Public Utility Commission of Texas designated Competitive Renewable
248 Energy Zones ("CREZ") and collaboratively developed a transmission plan to
249 deliver renewable power from CREZ to customers, while maintaining system
250 reliability and favorable economics. Texas' approach provides a model showing
251 how transmission investments can directly enable a rapid, low-cost, and reliable
252 transition to a generation portfolio with much higher levels of renewable energy.
253 The implementation of CREZ has enabled the addition of more than 18 GW of
254 wind capacity to Texas' power system, which is on track to build 70 percent more
255 wind capacity than initially planned. The economic benefits speak for themselves:
256 annual electricity production cost savings of \$1.7 billion per year plus another \$5
257 billion in incremental economic development. With a service life of 30 to 50
258 years, the benefits of CREZ lines will return their construction cost of \$7 billion
259 many times over. Furthermore, CREZ lines are now enabling a utility-scale solar
260 boom in Texas that was never part of the original plan. With more than 2,900

¹⁸<https://www.nipsco.com/docs/default-source/about-nipsco-docs/nipsco-irp-public-advisory-meeting-october-18-2018-presentation.pdf>

261 MW of utility-scale solar capacity already installed, Texas expects to add another
262 7,000 MW over the next five years.¹⁹

263

264 **Q. HOW CAN GRID RELIABILITY AND RESILIENCY BE IMPROVED**
265 **WITH CAREFUL PLANNING OF RENEWABLES AND STORAGE?**

266 A. The North American Electric Reliability Corporation (“NERC”) issued its most
267 recent long-term reliability assessment in December 2018.²⁰ On pages 111-115 of
268 the document, NERC finds that from 2019 to 2028 the SERC-SE anticipated
269 planning reserve margin falls between 30.58 and 34.15 percent, well over the
270 proposed winter target reserve margin of 26 percent. The assessment also finds
271 that in SERC-SE in 2020 there is zero loss of load hours per year and zero
272 expected unserved energy. Finally, the assessment notes that variable solar energy
273 resources can be assigned a 32 percent solar capacity credit (which could
274 potentially be improved with greater geographic distribution of solar resources
275 and definitely improved when coupled with storage). Granted, this assessment
276 does not account for the requested changes in the present IRP, but it does suggest
277 that there is room to incorporate more renewables (particularly utility-scale solar)
278 and storage than is being proposed by the Company without sacrificing reliability.

279

280 In SERC-SE, the NERC assessment notes that DERs are not explicitly modeled as
281 generators but are instead modeled as a reduction in bus load, netting the actual
282 bus load and the online DER generation. NERC reports that the Company has
283 been actively establishing processes and collecting data to explicitly model the
284 bus load and DER generation independently to better represent, model, and plan
285 for DERs. Sufficient evidence should now be available from the Company’s own
286 research activities and from the increasing number of case studies involving DER
287 integration to affirm the NERC finding that, “From a technological perspective,

¹⁹ <https://www.seia.org/state-solar-policy/texas-solar>

²⁰ https://www.nerc.com/pa/RAPA/ra/Reliability%20Assessments%20DL/NERC_LTRA_2018_12202018.pdf

288 modern DER units will be capable of providing essential reliability services, such
289 as frequency and voltage support.”

290

291 A sister analysis performed by the Eastern Interconnection Planning Collaborative
292 (dated February 27, 2019 but released in April)²¹ examined the forward-looking
293 frequency response measures on the Eastern Interconnection (“EI”). The
294 assessment examined concerns that planned retirements of synchronous resources
295 and continued additions of asynchronous generation (*i.e.*, variable solar
296 generation resources) will affect the continued ability of large interconnections to
297 maintain frequency by reducing the amount of automatic frequency response,
298 known as system inertia. The main conclusion and results of the assessment
299 “demonstrate the EI has sufficient system inertia over the next five years with
300 planned resource retirements and non-synchronous resource additions.” We can
301 conclude that any technical challenges presented from the rapid and high
302 penetration of renewables are surmountable.

303

304 In the 2019 IRP and its April 8-9, 2019 testimony before the Commission, the
305 Company states its plans to continue the operation of coal units such as Plant
306 Bowen Units 1-2 (representing 1,448 MW of capacity), acknowledging the
307 challenging economics of these units in certain scenarios but pointing to
308 significant winter reliability risks and transmission system upgrades associated
309 with generation capacity shortfall linked to the retirement of these units. The
310 Company also cites the penetration of solar resources as a driver of increased
311 winter reliability risks. This echoes arguments that coal resources are critical for
312 maintaining grid reliability and/or resiliency, particularly during extreme weather
313 events such as the Polar Vortex of 2014 and the Bomb Cyclone of 2018.
314 However, in the PJM market, 13.7 GW of coal capacity was forced offline during
315 the Polar Vortex of 2014, which equated to 7.5 percent of total capacity in that

²¹https://static1.squarespace.com/static/5b1032e545776e01e7058845/t/5ca541769b747a55f8444c03/1554334072121/EIPC_FRTF_2018_Final_Report_Public_Version_EC_Approved_2019-02-27.pdf

316 market at that time.²² In January 2019, forced coal generation outages in PJM
317 reached 7,739 MW or 3.8% of total PJM capacity,²³ to pick just two weather
318 events. In fact, an analysis of the causes of major electricity disturbances in the
319 United States from 2012-2016 found that severe weather caused 96.2 percent of
320 customer-hour disruptions.²⁴ The 2018 State of the Market Report for PJM
321 demonstrated that in 2018, after accounting for planned, maintenance, and forced
322 outages, coal capacity had an equivalent availability factor of only 71.4 percent
323 (see Table 5-30).²⁵ Moreover, the typically large capacity size of coal units and
324 the instantaneous and abrupt nature of failures means that commensurately large-
325 capacity backup units are needed to maintain reliability during times when coal
326 capacity is unavailable. The conclusion is that coal-fired generation is not always
327 a consistent source of reliability or resiliency, particularly as extreme weather
328 events occur with greater frequency and severity (and which are increasingly
329 exacerbated by CO₂ emissions from coal-fired generation).

330
331 In contrast, unexpected failures are far rarer for solar (and wind) resources. Solar
332 panels have few moving parts and are easily maintained, making their forced
333 outage rate close to zero.²⁶ Output varies with the availability of the sun (and
334 wind), but grid operators and system planners have significantly improved their
335 ability to accurately predict the output from renewable resources and manage their
336 variability, which can also be improved with greater geographic diversity as
337 mentioned previously. Pairing storage with intermittent renewables would also
338 improve the variability issue and allow for resources like utility-scale solar
339 facilities to become dispatchable, contributing to grid stability and reliability.
340 Given these observations, it follows that careful planning of renewables and

²²<https://www.pjm.com/~media/library/reports-notice/weather-related/20140509-analysis-of-operational-events-and-market-impacts-during-the-jan-2014-cold-weather-events.ashx>

²³<https://www.rtoinsider.com/pjm-polar-vortex-cold-weather-alerts-110358/>

²⁴<https://rhg.com/research/the-real-electricity-reliability-crisis-doe-nopr/>

²⁵https://www.monitoringanalytics.com/reports/PJM_State_of_the_Market/2018/2018-som-pjm-volume2.pdf

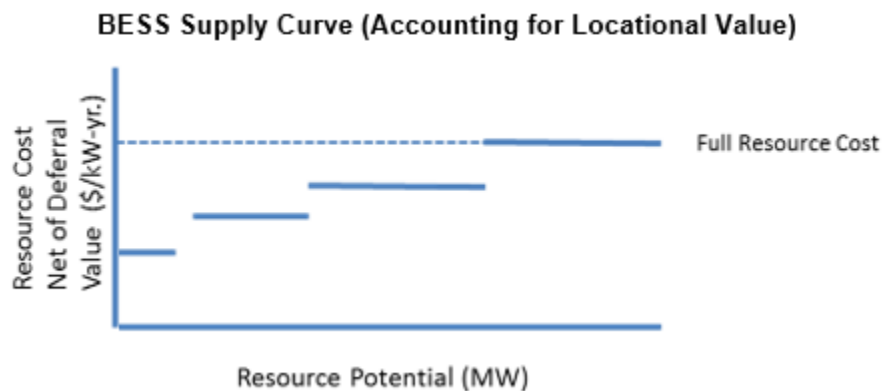
²⁶<https://rmi.org/fuel-hand-make-coal-nuclear-power-plants-valuable/>

341 storage can lead to improved reliability and resiliency metrics for the bulk electric
342 system.

343

344 **Q. IN WHAT WAYS SHOULD THE RCB FRAMEWORK AND THE IRP**
345 **PROCESS BE IMPROVED?**

346 A. The RCB Framework would benefit from, among other things, the inclusion of
347 the residual value of storage based on its location at the distribution level. Once
348 identified and quantified using system planning software, the locational value
349 benefits of storage can be subtracted from the full cost of distribution-connected
350 storage to provide a residual cost of storage (subject to the capacity already
351 deployed) that is considered for the LTCE process. The LTCE plan(s) would
352 continue to consider secondary benefits from storage such as energy arbitrage,
353 ancillary service contribution, and system-wide capacity contribution prior to
354 identifying storage as part of the least cost resource solution. Such an approach
355 would create a more level playing field with transmission-connected storage or
356 traditional generation resources which may have lower capital costs but can only
357 provide wholesale services. It would also help to optimize the storage
358 requirements from a generation and distribution standpoint. An illustrative
359 construct of this concept for Battery Energy Storage Systems (“BESS”) is shown
360 below.



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362

Source: GCES

363 The IRP process would benefit from the inclusion of solar+storage as a
364 dispatchable generation resource. Attachment B of the 2019 IRP includes a
365 technology screening. While five types of storage were retained from the
366 preliminary screening and used as inputs for the secondary screening, Table B-4
367 indicates that only three technology options were retained from the secondary
368 screening for use as inputs into the LTCE process, none of which include storage.
369 With the proper valuation of BESS technologies such as lithium-ion batteries and
370 advanced lead acid batteries, whether installed independently from or in
371 conjunction with renewables, they could potentially pass the cost test of what is
372 acceptable to the Company. This valuation technique would improve the IRP
373 process and this would lead to a more optimized portfolio outcome.

374

375 **Q. BASED ON YOUR ANALYSIS OF THE 2019 IRP AND THE DISCUSSION**
376 **ABOVE , WOULD YOU RECOMMEND ADDITIONAL COMMITMENTS**
377 **FROM THE COMPANY IN THIS IRP?**

378 A. Yes. I would suggest adding five commitments by the Company for inclusion in
379 the 2019 IRP. First, the Company should commit to triple the amount of utility-
380 scale solar capacity, community solar capacity, and distributed rooftop residential
381 and commercial solar capacity, committing to add 3,000 MW by 2022 (up from
382 1,000 MW in this IRP). As demonstrated in the foregoing analysis, the Company
383 should be able—from a technical perspective—to increase significantly in the
384 short-term the amount of utility-scale solar capacity, community solar capacity,
385 and solar rooftop DER capacity interconnecting into its system. From an
386 economic and social perspective, the Company should be able to reduce system
387 costs and reduce loss of life by rapidly scaling up solar capacity to replace coal.
388 The Company should commit to 3,000 MW by the next IRP while conducting
389 programs to encourage Commercial and Industrial (“C&I”) as well as residential
390 and community customers to take advantage of solar energy offerings.

391

392 Second, the Company should commit to increase support for DERs by developing
393 TOU rates, by publishing a distributed solar hosting capacity analysis, by
394 preparing a public plan for EV charging, and by collaborating with the City of
395 Atlanta on its Clean Energy Atlanta plan. Properly designed and deployed TOU
396 rates help customers to save money by shifting their use away from high-priced
397 time periods; they can help utilities reduce their expenditures by lowering the
398 highest demand they must meet; and they often move customer demand toward
399 periods when low cost renewables are in greater supply on the system, which
400 saves costs for customers and utilities. Over 60 pilot programs²⁷ and ongoing
401 implementation among utilities will help guide the Company toward a prudent
402 TOU rate design. In particular, the California Public Utilities Commission
403 required the state's three investor-owned utilities to offer TOU rates. San Diego
404 Gas & Electric began moving its customers in March 2019 while Southern
405 California Edison and Pacific Gas & Electric have until October 2020 to
406 implement their TOU billing systems. The Company's Nights & Weekends
407 residential rate is a good start but can be improved, while the Company's Time of
408 Use – Supplier Choice and other Marginally Priced Rates for C&I customers
409 could be made available as widely as possible. A distributed solar hosting
410 capacity analysis, such as the one Xcel Energy developed for Minnesota²⁸, would
411 allow for better planning and implementation of distributed rooftop solar in
412 particular. An EV charging plan would help the City of Atlanta, which is
413 experiencing rapid population growth, C&I customers, and other cities and
414 locations throughout the state to more proactively plan for the increasing
415 electrification of the transportation sector. And collaboration with the City of
416 Atlanta on its new Clean Energy Atlanta plan is vital for maintaining Georgia's
417 competitive business edge, its livability, and its sustainability.
418

²⁷http://files.brattle.com/files/12658_the_national_landscape_of_residential_tou_rates_a_preliminary_summary.pdf

²⁸https://www.xcelenergy.com/working_with_us/how_to_interconnect/hosting_capacity_map

419 Third, the Company should commit to rigorous improvements in the methodology
420 for valuing storage in the context of the RCB Framework as well as the IRP
421 process, as discussed in the foregoing testimony. The Company also should
422 commit to include storage in the LTCE plan(s) for the 2022 IRP.

423

424 Fourth, the Company should commit to evaluate solar+storage as a dispatchable
425 resource in the 2022 IRP. In the 2019 IRP, the Company extols the unique
426 operating characteristics of its hydro fleet (*e.g.*, quick start capability, high ramp
427 rates) as a complement to intermittent renewables. To an even greater extent,
428 BESS have such operating characteristics, while also providing other ancillary
429 services to maintain grid stability. The Company can prudently evaluate the
430 economics of including storage and solar+storage in the 2022 IRP LTCE plan(s)
431 while also assessing and monitoring the possibility of a federal ITC for storage.

432

433 Fifth, the Company should commit to develop, by the 2022 IRP, a clearly
434 articulated roadmap to achieve 100 percent zero carbon system operations by a
435 reasonable but ambitious target date. Prudent environmental and social
436 stewardship as well as the fiduciary responsibility to ratepayers and shareholders
437 should encourage the Company to develop and publish a clear technical,
438 economic, and achievable roadmap to achieving zero carbon on its system and for
439 its customers. Such analysis should be developed in the context of other utilities
440 within the EI also moving toward zero carbon in the same timeframe.

441

442 **Q. PLEASE PROVIDE A CONCLUDING SUMMARY OF YOUR DIRECT**
443 **TESTIMONY.**

444 A. In this direct testimony, I have provided information that I hope is useful in
445 adding color to four key discussion points, including full-cost accounting of coal-
446 fired generation, the feasibility of rapidly building out renewable generation
447 resources, the reliability and resiliency of renewables compared to coal, and
448 suggested improvements to the RCB Framework and IRP process. I then provided

449 five recommended actions to which the Company should commit in the 2019 IRP,
450 including adding 3,000 MW of solar (utility-scale, community, and rooftop)
451 capacity by 2022; increasing support for DER in four ways (TOU rates, a
452 distributed solar hosting capacity analysis, an EV charging plan, and support for
453 the Clean Energy Atlanta plan); improving the methodology for valuing storage
454 and including storage in the LTCE plan(s) for the 2022 IRP; evaluating
455 solar+storage as a dispatchable resource; and developing by the 2022 IRP a
456 clearly articulated roadmap to achieve 100 percent zero carbon system operations
457 by a reasonable but ambitious target date.

458

459 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

460 **A.** Yes, at this time.

VERIFICATION

The undersigned, Peter J. Hubbard, affirms under the penalties of perjury that the answers in the foregoing Direct Testimony in Docket No. 42310 before the Georgia Public Service Commission are true to the best of his knowledge, information, and belief.

Peter J. Hubbard

Georgia Center for Energy Solutions

CERTIFICATE OF SERVICE

I hereby certify that I have this day served a copy of the within and foregoing Georgia Center for Energy Solutions' Direct Testimony of Peter J. Hubbard in Docket No. 42310 upon all parties listed below via electronic service or by hand delivery and addressed as follows:

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